# HCBS Conference: CMS and Advancing States

Rhode Island

December 2, 2020



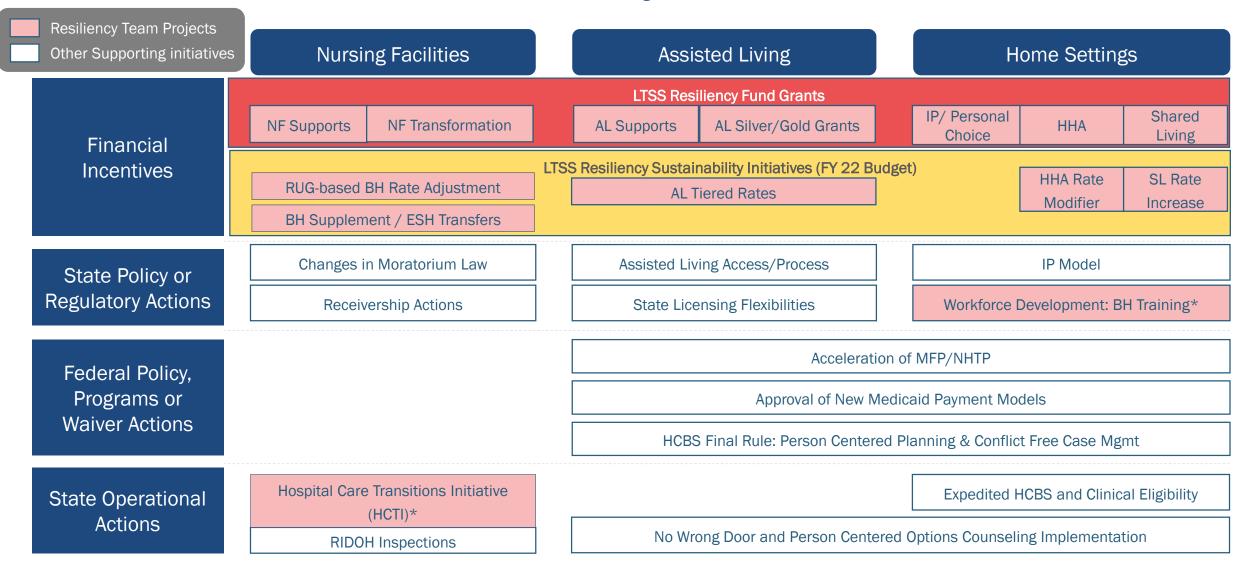
# LTSS Resiliency and Rebalancing Vision

Our vision for the LTSS system is to foster a more balanced, sustainable and responsive continuum of long term care services that delivers the right support, at the right time, and the right cost, while promoting choice, community & quality of life for R.I.s elders & disabled.

The following principles guide our efforts:

- Access: we promote choice + options + information + workforce capacity.
- Choice: we ensure that services are person-centered + conflict-free.
- Sustainability: we control costs by shifting investments toward home & community-based services.
- Quality: we are committed to improving consumer experience + quality of life.
- <u>Accountability</u>: we use data-driven management + clear governance to improve internal ops & drive improvement.

## **Levers to Achieve LTSS Resiliency Vision**



## **LTSS Resiliency Plan Goals**

#### 1. Increasing HCBS supply by...

- Rewarding and expanding the HCBS workforce to provide increased care and meet demand, particularly for higher acuity patients, night and weekend hours
- Expanding AL capacity for Medicaid beneficiaries
- 2. Investing in nursing facility transformation to...
  - Develop new, *innovative business models that account for changes in census* due to COVID-19 and improve quality
  - Improve facility resiliency through physical plant changes and facility diversification in to other models like permanent supportive housing
  - *Meet population health* needs to develop care options, especially for older Americans with behavioral health or memory care needs
- 3. Link supply enhancement efforts with No-Wrong-Door implementation and *educate discharge planners*, health plans and AEs on all LTSS options

# Response, Recovery, Resiliency, Reopening

GOAL: Effectively budget and utilize approximately \$41M in CARES Act funding to support nursing home response, invest in HCBS settings and repurpose nursing home beds to achieve a more resilient LTSS system.

#### **\$41M CARES Act Funding**

Response and Recovery:P1



\$16 M

- Workforce Stabilization Round 1 (\$8.2M)
- Workforce Stabilization Round 2 & 3 (\$8M)
- + \$65.8 M

Immediate funding distributed:

- Immediate Funding Relief (\$26.4M)\*
- April CARES Act (\$5.4M)
- May CARES Act (\$34M)

Funds out Apr - Sept 2020

\$25M LTSS Resiliency Plan

Resiliency: P3

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Recovery and Reopening: P2

#### \$7M

Nursing Facility
Supports



#### **\$8M HCBS Investment**

- Support consumers and their families who choose self-directed models like IP
- Incentivize workers in home care
- Incentivize Assisted Living placement
- Hospital Care Transitions Initiative (initial funding; additional funding via Hospital Assistance Partnership Program)



## \$10M

### LTSS Resiliency

Competitive Award for NH and to transform through:

- Bed Repurpose
- NF Repurpose
- New business models

Funds out Sept 2020

Funds out Sept - Dec 2020

## **Timeline: Phase II and III**

\$25M LTSS Resiliency Plan							Complete In Process/On Track	
Nursing	NF Supports	Application posted		All funds distributed				
Facilities	NF Transformation		Application posted 8/25		App closed	30% Funds		70% Funds
Assisted Living	AL Supports			Application posted 9/18	App closed	Funds out		
	AL Expansion				App due 10/30 Program suspende			
Home Settings	IP/Personal Choice Support		Application posted 8/25	App due Funds out				
	Home Health Support			App posted 9/12	App closed	Funds out		
	Shared Living Support			App posted 9/17	App closed	Funds out		
	Workforce BH Training			App posted 9/24	App due 10	0/30 Funds	out	
	Adult Day Support			App posted 10/30	App due 2	11/6 Funds	out	
НСТІ	Hospital Care Transitions*			Negotiations w/ vendor	Contract sign	ed	Funds out	